## 1. Superintendent Entry and Strategic Planning Goal

**Goal:** Implement my Entry Plan from July 2025 through June 2026 to assess district culture, operations, and academic performance, engage stakeholders, and establish a foundation for strategic improvement aligned with state and local requirements.

#### Evidence/Measures:

- Completion of Phases 1–4 of the Entry Plan with documentation of key actions and meetings, including:
  - o Administrative and staff interviews
  - Review of all major plans and collective bargaining agreements
  - Stakeholder engagement (staff, students, families, community partners)
  - o Cultural insights, district strengths, and key challenges
  - Data trends and curriculum alignment findings
- Identification of 3–5 strategic district priorities to guide Comprehensive Planning through 2027
- Begin aligning personnel, budgeting, and professional development with strategic priorities, including:
  - Consideration of academic schedule restructuring
  - Curriculum & MTSS development
  - Preliminary alignment of the 2026–27 budget to new priorities
- Continued community engagement through structured meetings to ensure transparency and shared ownership of the district's direction.

### 2. Leadership Development and Support for New Principals

**Goal:** <u>Implement a comprehensive induction</u> and mentoring process to support the professional growth and instructional leadership capacity of newly appointed principals.

#### **Evidence/Measure:**

Implementation of a leadership development plan and mentoring program

- Bi-Weekly one-on-one coaching or check-ins
- Growth in principals' effectiveness based on evaluation rubrics and stakeholder feedback
- Increased principal retention and confidence in school leadership roles

## 3. Strategic Communication and Board Relations

**Goal:** Implement a communication process that ensures timely, transparent, and consistent communication with the school board and all stakeholders. This plan includes regular updates on district initiatives, student achievement, operations, and emerging issues.

**Evidence/Measure:** Regular superintendent reports at board meetings (e.g., monthly updates, data dashboards, key initiatives)

- Timely dissemination of information regarding district goals, priorities, and concerns
- Positive feedback from board members via survey or informal feedback regarding clarity and responsiveness

# 4. Policy and Administrative Regulation Review and Alignment (multi-year Process)

**Goal:** Establish and implement a structured, cyclical process for the review, revision, and alignment of all district policies and administrative regulations (ARs) to ensure compliance with current laws, PDE guidance, and district needs.

#### **Evidence/Measure:**

- Creation and board adoption of a multi-year policy/AR review cycle
- Completion of a prioritized review of policies (e.g., by section or based on recent legal updates)
- Documentation of updates made to policies and ARs, including board approvals
- Clear procedures have been developed for aligning ARs with board policy and communicating changes to stakeholders
- Training for administrators on the updated process and responsibilities for AR implementation